ANNUAL REPORT





### KNOWLEDGE TO FUEL ACTION

# GRADUATION AND DROPOUT RATES



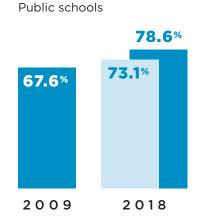
### THE NUMBER OF GRADUATES IS GROWING 1

### **MONTREAL**

# 78.1% 2 0 0 9 2 0 1 8

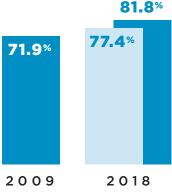


### QUÉBEC AS A WHOLE



**Progress in public schools**The difference in graduation and qualification rate between public schools and public and private schools combined dropped from 4.3% in 2009 to 3.2% in 2018.

Public and private schools



44% of students in Québec's private schools are Montrealers.



Rates combining public and private schools are only available for Québec as a whole.

### THE NUMBER OF DROPOUTS IS DECLINING 2

### **MONTREAL**

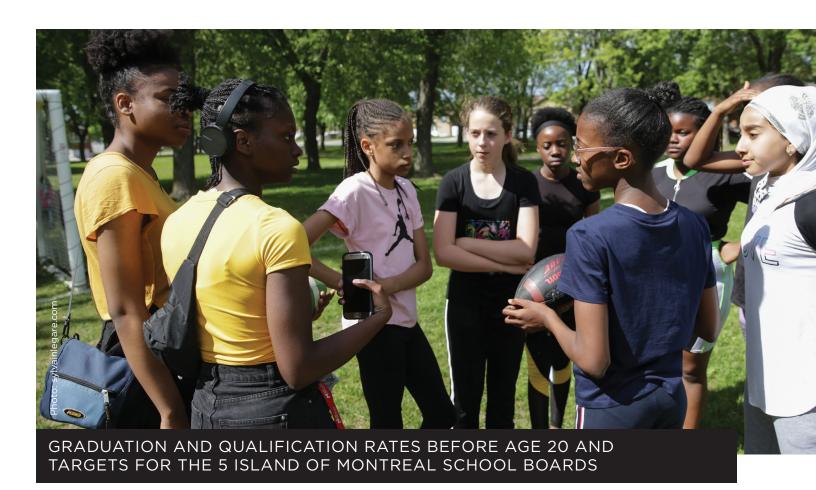


<sup>1</sup> Earning a first diploma or qualification before the age of 20.

**Graduation rate:** proportion of young people who earn a secondary school diploma (SSD) or diploma of vocational studies (DVS).

Graduation and qualification rate: proportion of young people who earn an SSD or DVS, or who earn a qualification (training certificate for a semiskilled trade or prework training certificate).

For public schools.



		GRADUATION AND QU	ALIFICATION RATE	TARGET*
		2009	2018	2022
Commission scolaire de la Pointe-de-l'Île	Commission scolaire de la Pointe-de-l'Île	57.5%	77.4%	<b>75</b> %
Commission scolaire de Montréal	Commission scolaire de Montréal	<b>58</b> %	74.4%	<b>77</b> %
Commission scolaire English-Montréal English Montreal School Board	English Montreal School Board	82.4%	92.4%	91%
Lester B. Pearson School Board Commission scolaire Lester-8-Pearson	Lester B. Pearson School Board	80.7%	89.5%	90%
CONMISSION SCOLARE HARQUESTE SOURCEOTS	Commission scolaire Marguerite-Bourgeoys	<b>74</b> %	87.8%	89%

<sup>\*</sup>Each school board has set a new intermediate graduation and qualification target as part of its engagement plan for success.

These plans have been approved by the ministère de l'Éducation et de l'Enseignement supérieur.

### KNOWLEDGE TO FUEL ACTION

### **MONTREAL-SPECIFIC ISSUES**



# HIGH NUMBER OF STUDENTS WITH IMMIGRANT BACKGROUNDS

# of students enrolled in Montreal's public school system have immigrant backgrounds.

## DID YOU KNOW?

A number of factors influence how these students integrate and place them at a higher risk of dropping out, including:

- Not having French as a mother tongue or language at home,
- Being significantly behind when entering the school system,
- Entering the education system in the middle of high school,
- Experiencing hardship (war, deportation, natural catastrophe, etc.) prior to immigrating.

The number of students in Québec's high school welcome classes has increased by **30% in 3 years.** 

# HIGH RATE OF UNDERPRIVILEGE



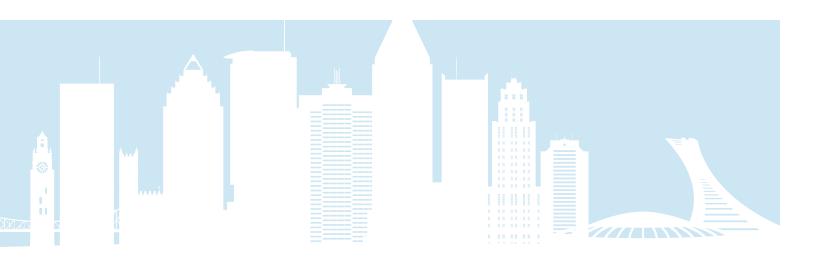
## DID YOU KNOW?

Montreal has the highest proportion of low-income neighbourhoods in Canada.

of children in Québec families who receive social assistance live

in Montreal.





# HIGH **POPULATION DENSITY**

THE **DROPOUT RATE**REMAINS HIGH

In Montreal,

# 1 YOUNG PERSON IN 6

dropped out in 2017.



# Nearly 1/4

of young Quebecers who drop out are in Montreal (23%).

## DID YOU KNOW?

In 2017, this represented

### 1,822 YOUNG PEOPLE

who left school without a diploma in Montreal, compared with 7,900 in Québec as a whole.



**738** 



1,084

# DID YOU KNOW?

While more boys drop out than girls...

In 2017, 41%

of dropouts in Montreal were girls.

Children of under-educated mothers are at a higher risk of dropping out.



Sources: Chamber of Commerce of Metropolitan Montreal and Réseau réussite Montréal, in partnership with the Regroupement des cégeps de Montréal, Persévérance scolaire et conciliation études-travail: une piste de solution à la pénurie de main-d'œuvre, 2019; Mc Andrew, Marie et al., La réussite éducative des élèves issus de l'immigration, 2015; ministère de l'Éducation et de l'Enseignement supérieur, Direction des services d'accueil et d'éducation interculturelle (DSAEI), Charlemagne system, data from August 3, 2017; Réunir Réussir, Taking Effective Action on the Determinants of School Perseverance and Educational Success, Fact Sheet 17, Neighbourhood of residence, 2013; on the des services d'accueil et d'éducation et de l'Enseignement supérieur, Direction des statistiques et de l'information décisionnelle, information portal, Charlemagne system, 2018; Comité de gestion de la taxe scolaire de l'île de Montréal, Guide to the Poverty Map of Families with Children Under the Age of 18 on the Island of Montréal, 2018.

IN BRIEF

### RRM 2018-2019 YEAR IN REVIEW



### EMERGING NEEDS IN MONTREAL

Implementing new projects in response to emerging needs or the escalation of Montreal-specific problems.

8

### **PILOT PROJECTS**

Integration of new arrivals, support for at-risk students, building school-family-community ties, introduction to vocational training, etc. (details on pages 14 and 15)



### 1 RESEARCH PROJECT

on the educational paths of secondary 5 graduates in partnership with the Regroupement des cégeps de Montréal and ÉCOBES -Recherche et transfert



# 1 study on WORK/SCHOOL BALANCE

during a labour shortage, in partnership with the Chamber of Commerce of Metropolitan Montreal and the Regroupement des cégeps de Montréal

### READING AND SCHOOL PERSEVERANCE

Raising awareness of reading for pleasure as a key condition for educational success.







### PRESENTATIONS

on reading practices in Montreal (details on pages 10 and 11)

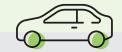
### 16 DAY CAMPS IN 5 BOROUGHS

integrating book-related activities and literacy games to maintain reading and writing skills.

**30** §

reading workshops based on reading for pleasure adapted to the needs of 16–20-year-olds with little interest in reading, in partnership with Bibliothèques de Montréal





### HOOKED ON SCHOOL DAYS



# OVER 1,200 ACTIVITIES\*

Over organizations\*

# Strong participation

# of elected municipal officials

(mobilization supported by Concertation Montréal)

1 ALLIANCE with the Direction régionale de santé publique de Montréal: launch of a pamphlet on the health of young Montrealers at a high risk of dropping out

### **1 READING GUIDE**

on the topic of school perseverance, in partnership with Bibliothèques de Montréal

### 1 campaign

# IN SPANISH AND CREOLE

in partnership with the Fonds 1804 pour la persévérance scolaire

\*Compiled on the jembarque.ca website

### RRM 2018-2019 YEAR IN REVIEW

### **BUSINESS-SECTOR MOBILISATION**

Encouraging partnerships that meet the needs of schools and businesses.

# 1 pamphlet showcasing tangible examples

of school-business partnerships



# 1 NETWORKING COCKTAIL

in Saint-Laurent to create connections between local businesses and school administrations



# 7TH EDITION

of the Chamber of Commerce of Metropolitan Montreal luncheon

bringing together the education and business sectors as part of Hooked on School Days (presented by RRM)

•••••



3 projects supported and 4 partners

engaged as part of the Adopt a School initiative





### **MEETINGS**

of the business-sector mobilization committee



### LOCAL ACTION STRATEGY FOR SCHOOL PERSEVERANCE

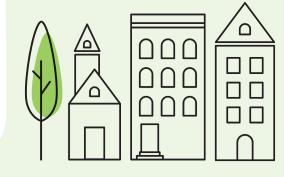
ORGANIZATIONS SUPPORTED

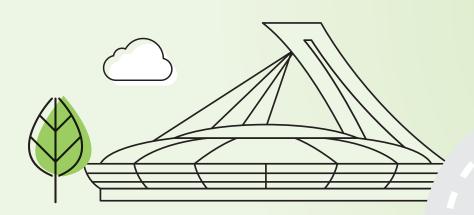
32,838

children, students, parents, practitioners, and citizens affected by the projects PROJECTS CARRIED OUT,

including **74** related to literacy







# 23,497 km

### **TRAVELLED**

to meet with school perseverance partners

NOT INCLUDING TRIPS TAKEN BY PUBLIC TRANSPORT!





### CONTRIBUTION TO WORKING GROUPS

### SUPPORT

for work on Horizon O-5's Transition vers l'école project

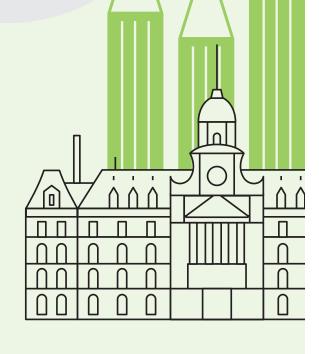


# **Support for the**

**DEVELOPMENT** 

of the Réseau québécois pour la réussite éducative





### **ACHIEVEMENTS**

# MOBILIZING MONTREAL TO SUPPORT SCHOOL PERSEVERANCE

RRM mobilizes key Montreal figures in all sectors to engage in joint action among stakeholders that promotes school perseverance and to implement youth- and family-focused projects.



### **REGIONAL MEMBERS**

1 member assembly

**7** meetings of the board of trustees

**27** working committee meetings











SCHOOL PERSEVERANCE STAKEHOLDERS

RRM members mobilization committee

**Business-sector mobilization committee** 

Regional early childhood literacy committee (La Fabrique des petits lecteurs) and its 2 sub-committees:

- Organization committee for the 4th edition of Rencontres ÉLÉ
- Steering committee for the La Fabrique des petits lecteurs website

Community of practice of partners for projects involving 16-20-year-olds







PARTICIPANTS IN TRAINING WORKSHOPS

"Reading for pleasure"

"Persevering in equality"



"Taking effective action on the determinants of school perseverance and educational success"

# 108 PARTICIPANTS

in the 4th edition of Rencontres ÉLÉ\*

Involvement on

43

local, regional, and interregional committees

**545** 

meetings to partner with, guide, and mobilize

school perseverance stakeholders

\* Organized by Montreal's early childhood literacy committee (Comité régional ÉLÉ) in partnership with Réseau réussite Montréal, held as part of the Rendez-vous de la petite enfance series.

# RRM SUPPORTS THE THOUGHT PROCESSES OF PARTNERS

Every year, often at the request of our partners, RRM staff share their expertise through presentations or facilitate activities that enhance stakeholders' ability to take action.

### "THE PLEASURE OF READING— AN ESSENTIAL DISCOVERY AT ANY AGE"

Presentation to staff at Du Parc YMCA.

### "READING FOR PLEASURE, AN ESSENTIAL INGREDIENT TO STUDENT SUCCESS"

Presentation to volunteers at JAME.

### "THE SCHOOL PERSEVERANCE SITUATION IN QUÉBEC"

Presentation to a delegation of the Office franco-québécois pour la jeunesse (OFQJ), visiting to learn how school perseverance is promoted every day in Québec (delegation greeting and guidance).

### "THE DÉLIRE PROJECT"

Presentation as part of the "Libraries for teens" training course given by Montreal's library division.

### "THE SITUATION IN MONTREAL"

Presentation to Concertation Montréal's committee of elected officials for educational success (Réussite éducative, les élu(e)s s'engagent!).

### "THE SCHOOL-FAMILY-COMMUNITY APPROACH AT RRM"

Presentation as part of the PÉRISCOPE symposium at the Association francophone pour le savoir (ACFAS).

### **ACHIEVEMENTS**

### SUPPORTING SCHOOL PERSEVERANCE ACTION IN MONTREAL'S MOST VULNERABLE NEIGHBOURHOODS

RRM provides various forms of assistance for local stakeholders, including intensive support in 15 targeted areas.

\$2,527,249

GRANTED TO

185 PROJECTS.

(details on page 16) **AHUNTSIC** BORDEAUX-CARTIERVILLE PIERREFONDS PARK-**EXTENSION** SAINT-LAUREN1 CÔTE-DES-NEIGES DORVAL LACHINE **TARGETED AREAS** Territories vulnerable in terms of school perseverance that receive ongoing guidance and support from RRM as part of a process to develop a shared vision of the issues and to implement solutions that involve LASALLE both schools and the community.

### **GRANT TYPES**







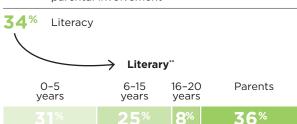


# INITIATIVES THAT AFFECT FACTORS OF SCHOOL PERSEVERANCE AND EDUCATIONAL SUCCESS

Primary determinants supported in Montreal neighbourhoods\*



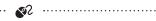
- 7% Living environment and socioeconomic situation
- 9% Motivation and engagement
- 10% Complementarity, availability, and access to youth and family resources
- 13% Value placed on education and parental involvement







- Re-engagement with school
- 4% Awareness
- 23% Universal prevention
- 72% Targeted prevention (initiatives primarily intended for youth at risk of dropping out)



For more information about the determinants of school perseverance and intervention types:

www.reseaureus sitemont real. ca

- \* Distribution reflects project objectives and the magnitude of the funding provided.
- \*\* This distribution reflects the funding granted to initiatives and not the number of individuals reached by the projects.

### **ACHIEVEMENTS**

# SUPPORTING LOCAL SCHOOL PERSEVERANCE ACTION

RRM contributes in various ways to the work of local partners, taking into account existing dynamics and needs. Here are a few examples of the form that RRM support can take and of the projects it assists through this strategy.

### **LEGEND**

**Examples of RRM contributions** 



**Examples of projects supported by RRM** 

\*2018-2019 pilot project

# SUPPORT FOR GETTING

PILOT PROJECTS OFF THE GROUND

### **CONSOLIDATION OF A SCHOOL BOARD'S**

**school-family-community agent** practices to involve immigrant families more closely with schools\*



Creating a

### LEISURE AND SOCIALIZATION SPACE

within the school for students

### **PARTICIPATION**

IN DESIGNING AND PLANNING INITIATIVES

### DISSEMINATION

of data that fosters

a better understanding of the local situation and issues

### Introduction to trades of the future

in vocational training through

### MEETINGS WITH PEOPLE WORKING

in those trades and workplace/school tours\*



# PERSONALIZED GUIDANCE

for vulnerable youth in Outreach schools\*

### INTERACTIVE READING ACTIVITIES

at home to experience the pleasure of reading as a family



### **GUIDANCE**

**in evaluating** project implementation

### DEVELOPMENT

of literacy skills using a robotics activity

<sup>&</sup>lt;sup>3</sup>These totals do not include people involved in pilot projects. Because these projects are currently underway, their results are not yet available.

<sup>&</sup>lt;sup>4</sup>Students involved in more than one activity are counted several times.

<sup>&</sup>lt;sup>5</sup>Zones that, according to the 2018 Poverty Map of the Comité de gestion de la taxe scolaire de l'île de Montréal, have a high concentration of underprivilege

# **SUPPORT**FOR BUILDING

**ties** between schools and local organizations

### SUPPORT FOR THE INTEGRATION

of newly arrived families by immigrant parents

### **RAISING AWARENESS OF**

### THE BENEFITS OF A HEALTHY DIET

by maintaining a vegetable garden at school



# BOOK-BASED ACTIVITIES

in day camps to integrate literacy into everyday games

# Community GUIDANCE

in understanding education-sector priorities (PEVR)

Assistance with DEVELOPING PLANS TO MOBILIZE

local partners

LANGUAGE SOCIALIZATION DAY CAMPS

for students in welcome classes\*

### IN SHORT, THE LOCAL ACTION STRATEGY...

strives to link local realities with priorities set by schools,

mobilizes multiple partners and organizations around the school to engage in actions jointly with the education sector,

focuses projects on the needs of vulnerable youth and their families,

fosters partnerships that promote coordinated action to improve school perseverance and success.



For more information about the local action strategy for school perseverance: www.reseaureussitemontreal.ca

# IN 2018-2019, PROJECTS SUPPORTED UNDER THE LOCAL ACTION STRATEGY AFFECTED:

### 314

schools from the five Island of Montreal school boards



182 elementary schools

**76** high schools

**36** adult education centres

20 vocational training centres

### 3,842

### children 0-5 years³



- Early stimulation
- Preparation for kindergarten
- Emergent literacy

### 14,885 students<sup>3-4</sup>

- School-familycommunity agents
- Extracurricular educational activities



- School transition
- · Homework help and tutoring

•••••

 Personalized help for vulnerable youth

### 12,841 parents<sup>3</sup>

- Family literacy
- School-familycommunity agents
- Parenting skills and practices

•••••



### 1,270

### stakeholders and citizens<sup>3</sup>

- Capacity for action
- Intervention continuum
- Concerted approach

### 88%

of disadvantaged areas in Montreal<sup>5</sup>



### SUPPORTING SCHOOL PERSEVERANCE ACTION IN MONTREAL'S MOST VULNERABLE NEIGHBOURHOODS

### **\$2,527,249 IN FUNDING FOR 91 ORGANIZATIONS**

### Funds dedicated to school Funds dedicated to perseverance action plans local literacy efforts **Emergent literacy** Projects for Pilot projects Literacy Literacy **Total RRM** Targeted Contributions 0-20-year-olds launched in response projects (0-5 years projects for projects in grants for area and donations **NEIGHBOURHOOD** 16-20-year-olds in targeted areas and parents) targeted areas to emerging 2018-2019 from partners since (and associated school board) Montreal needs Ahuntsic \$26,885 Aniou \$7,770 Bordeaux-Cartierville \$13,207 Centre-Sud (CSDM) 2009 \$41,659 Côte-des-Neiges (CSDM) 2017 \$112,941 Dorval \$33,911 Hochelaga-Maisonneuve (CSDM) 2013 \$95,872 • • Lachine (CSMB) 2016 • \$101,957 LaSalle (CSMB) 2009 \$85,509 LaSalle/Lachine/Verdun (LBPSB) 2009 \$207,041 • Mercier-Est \$7825 Montréal-Nord (CSPI) 2009 \$164,298 • Montréal-Nord (EMSB) 2009 \$90,923 Park-Extension (CSDM) 2017 \$72,406 Pierrefonds (CSMB) 2009 \$37,113 Pierrefonds (LBPSB) 2009 \$81.253 Pointe-aux-Trembles (CSPI) 2009 \$78,524 Rivière-des-Prairies (CSPI) 2013 \$135,896 Saint-Laurent (CSMB) 2012 \$147,377

RÉSEAU RÉUSSITE MONTRÉAL GRANTS

**FINANCIAL PARTNERS** 

Saint-Léonard (CSPI)

Saint-Michel (CSDM)

Saint-Michel (EMSB)

Sud-Ouest (CSDM)

Sud-Ouest (EMSB)

2018-2019 TOTAL

Verdun (CSMB)

Ministère de l'Éducation et de l'Enseignement supérieur

\$433,344

\$149,916

\$1,314,699

Ministère de l'Éducation et de l'Enseignement supérieur

\$237,695

\$391,595

Numerous partners from all sectors9

\$18,250<sup>8</sup>

\$136.344

\$85,645

\$27,168

\$87.351

\$89,415

\$125,615

\$2.527.2497

Ville de Montréal 5 Island of Montreal

school boards

**Bold:** these 15 areas receive intensive support.

2012

2012

2012

2009

2009

2017

<sup>&</sup>lt;sup>6</sup>In 2018–2019, RRM supported the launch of 8 pilot projects whose implementation extended beyond the neighbourhood model.

Amount granted by RRM. In some cases, the total amount may not yet have been committed by the recipient at the time of publication.

<sup>\*</sup>While the Adopt a School coordinator's salary is paid by Réseau réussite Montréal, many partners contribute donations and services to the projects implemented under this movement. This total represents the financial value of these contributions. For more information about these partners, see the Adopt a School page on the Faire Montréal website: fairemtl.ca/fr/adoptez-ecole.



THANK YOU TO OUR 2018-2019 TRUSTEES!

### **CHAIR**

### **Ann Marie Matheson**

Director General English Montreal School Board

### **1ST VICE-CHAIR**

### **Robert Gendron**

Director General Commission scolaire de Montréal

### **2ND VICE-CHAIR**

### **Antoine El-Khoury**

Director General Commission scolaire de la Pointe-de-l'Île

### **TREASURER**

### **Yves Picard**

Executive Director Carrefour jeunesse-emploi de l'Ouest-de-l'Île and Carrefour jeunesse-emploi de Marquette (Representative of the Table des Carrefours jeunesseemploi de l'Île-de-Montréal on the RRM assembly of members)

### **SECRETARY**

### **George Kalimeris**

National Director, School Perseverance Sector The YMCAs of Québec

### **TRUSTEES**

### **Carle Bernier-Genest**

Interim Assistant Executive Director Concertation Montréal

### **Richard Guillemette**

Assistant Director General Commission scolaire Marguerite-Bourgeoys

### **Céline Huot**

Vice-President, Strategy and Organizational Development Chamber of Commerce of Metropolitan Montreal

### **Louis-Philippe Sarrazin**

Director

Perspectives jeunesse

(Representative of the Regroupement des organismes communautaires québécois de lutte au décrochage (ROCLD) on the RRM assembly of members)

### **OBSERVER/ADVISOR**

Until May 2019

### **Tommy Kulczyk**

Section chief, Commissioner for Children Ville de Montréal

# FINANCIAL POSITION FOR THE FISCAL YEAR ENDING JUNE 30, 2019

To aid in understanding, we have removed amounts related to mandates undertaken in trust by Réseau réussite Montréal.

REVENUE		2019	2018
Provincial grants			
Ministère de l'Éducation et de l'Enseignement supérieur		\$3,091,893	\$1,921,878
Ministère de l'Éducation et de l'Enseignement supérieur - administration fees		\$104,810	\$105,787
Secrétariat à la condition féminine		-\$	\$49,000
Municipal grants			
Ville de Montréal		\$161,357	\$273,100
Contributions from other organizations			
Lucie and André Chagnon Foundation		-\$	\$30,000
Avenir d'enfants		\$7,094	-\$
School boards		\$720,169	\$400,000
Revenue from trustees		\$16,825	\$16,698
Other revenue		\$30,769	\$10,996
	TOTAL	\$4,132,918	\$2,807,459
Administration		\$307,730	\$271,853
Administration		\$307.730	\$271.853
Partnership activities		\$411,641	\$390,426
Development		-\$	\$13,988
Awareness campaign		\$122,399	\$77,404
Research and evaluation		\$44,694	-\$
Transitions		\$72,839	\$4,115
Employeurs engagés pour la réussite éducative (work/school balance)		\$80,183	-\$
Coordination and regional projects - reading initiative		\$388,778	\$206,392
Support for targeted areas		\$1,161,270	\$1,376,966
Support for local projects - reading initiative		\$793,798	\$518,638
Pilot projects		\$556,562	-\$
Gender equality and school perseverance		-\$	\$70,317
Documenting the Montreal reality		-\$	\$11,640
	TOTAL	\$3,939,894	\$2,941,739
SURPLUS (SHORTFALL) OF INCOME OVER EXPEND	DITURES	\$193.024 <sup>1</sup>	\$(134,280) <sup>2</sup>

<sup>&</sup>lt;sup>1</sup>This surplus was planned by the board of trustees in order to maintain RRM's local investments beyond the end date of the governmental agreements.

### FINANCIAL PARTNERS

Réseau réussite Montréal was able to engage in its activities in 2018–2019 thanks to support from the five Island of Montreal school boards.

### WE ARE GRATEFUL FOR THEIR COMMITMENT AND SUPPORT.

















<sup>&</sup>lt;sup>2</sup> This deficit was planned by the board of trustees in order to maintain RRM's local investments beyond the end date of the agreements with funding organizations.



Réseau réussite Montréal's mission is to mobilize all partners in Montreal and serve as a focal point for initiatives that have a positive impact on young people, parents, and other concerned parties, with the objective of increasing school perseverance and success, and reconnecting with school.

# **3 TARGETS**

Achieve and surpass the government's high school graduation-rate target for Montreal of 77 percent by 2020.

Support school boards and targeted schools in reaching their graduation-rate targets and in implementing their success plans.

**Contribute** to reducing the vulnerability rate among preschoolers entering school.

# **4 PRIORITIES FOR ACTION**

Support action in the Island of Montreal's most sensitive areas.

Foster connections among all partners and the community, as well as the cohesion of actions to promote school perseverance and success.

**Document,** promote, and disseminate information relevant to actions that encourage school perseverance and success.

Enhance partners' ability to take action.

# **5 ORIENTATIONS**

Strengthen prevention strategies for 0-12-year-olds.

Help 13-20-year-olds stay in or reengage with school.

Mobilize local, regional and interregional stakeholders.

**Document** the Montreal reality and support knowledge transfer.

Promote the value of education.

Photo: sylvainlegare.com



### MEMBERS

With the support of its **33 REGIONAL MEMBERS**, including the five Island of Montreal school boards, RRM acts as a mobilizing force and a catalyst to engage key figures in Montreal in a united effort. Together, the members work to develop partnership projects aimed at increasing the scope and effect of actions that promote school perseverance, educational success, and reconnection with school.

### **EDUCATION SECTOR**











- · Association des enseignantes et enseignants de Montréal (Montreal Teachers Association)
- · Association montréalaise des directions d'établissement scolaire (AMDES)
- · Association of Montreal School Administrators (Association des cadres scolaires de Montréal)
- Fédération autonome de l'enseignement

### HIGHER EDUCATION SECTOR

- Regroupement des cégeps de Montréal (RCM)
- Université du Québec à Montréal
- McGill University

### INSTITUTIONAL SECTOR

- Comité de gestion de la taxe scolaire de l'île de Montréal
- Concertation Montréal
- Conseil régional des partenaires du marché du travail
- Direction régionale de santé publique du CIUSSS du Centre-Sud-de-l'Île-de-Montréal (DRSP-CSMTL)
- Emploi-Québec
- Forum jeunesse de l'île de Montréal
- Ministère de l'Éducation et de l'Enseignement supérieur Une école montréalaise pour tous
- Ministère de la Famille
- Ministère de l'Immigration, de la Diversité et de l'Inclusion
- Service de police de la Ville de Montréal
- Ville de Montréal

### **COMMUNITY SECTOR**

- Institut de coopération pour l'éducation des adultes (ICÉA)
- Regroupement des organismes communautaires québécois de lutte au décrochage (ROCLD)
- Table des Carrefours jeunesse-emploi de l'Île-de-Montréal
- The YMCAs of Québec

### **BUSINESS SECTOR**

- Centraide of Greater Montreal
- Chamber of Commerce of Metropolitan Montreal
- Drakkar & Partners
- Fondation de lutte au décrochage scolaire de Montréal

### **GUESTS**

- Fonds 1804 pour la persévérance scolaire
- Table de concertation des organismes au service des personnes réfugiées et immigrantes (TCRI)

### **OBSERVER**

• Communauté métropolitaine de Montréal

All photos in this report were taken for Réseau réussite Montréal in Montréal schools and community organizations.



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