2017-2018 ANNUAL REPORT



TAKING ACTION TO PROMOTE SCHOOL PERSEVERANCE AND SUCCESS



Réseau réussite Montréal

KEY DATA FOR UNDERSTANDING AND TAKING ACTION ON SCHOOL PERSEVERANCE

GRADUATION AND DROPOUT RATES



	2009	2016 ²	2020 GOVERNMENT TARGETS	2030 ³ Government target
MONTREAL	67.7 % co	79.8% © 75.7% ©	77% G	Forthcoming
QUÉBEC	67.6% co	76.5% @ 71.4% @	80% ເα	90% @ 85% @
G GRADUATION RATE GO G	RADUATION AND QUALIFICATION RATE			
	IG PEOPLE ARE		г	
MONTREAL 2009	Gir 20	ls Montri	EAL 2015 ²	Girls 14.9%

18%

Boys

21%

RATE OF GRADUATION AND QUALIFICATION BEFORE AGE 20 FOR THE FIVE ISLAND OF MONTREAL SCHOOL BOARDS

24.6%

	2009 GRADUATION AND QUALIFICATION RATE	2016 ² Graduation and Qualification rate	2022° Graduation and Qualification target	
Commission scolaire de la Pointe-de-l'Île	57.5%	71.5%	75%	
Commission scolaire de Montréal	58%	73%	77%	
English Montreal School Board	82.4%	88.6%	91%	
Lester B. Pearson School Board	80.7%	88.5%	Forthcoming	
mmission scolaire Marguerite-Bourgeoys	74%	85.9%	89%	

Boys 28.5%

*Every school board has developed a new target for 2022 as part of its commitment plan for success. Each of these plans was approved by the Ministère de l'Éducation et de l'Enseignement supérieur.

⁴ Public school system.

¹ Obtained first diploma or qualification before age 20 in the public system.

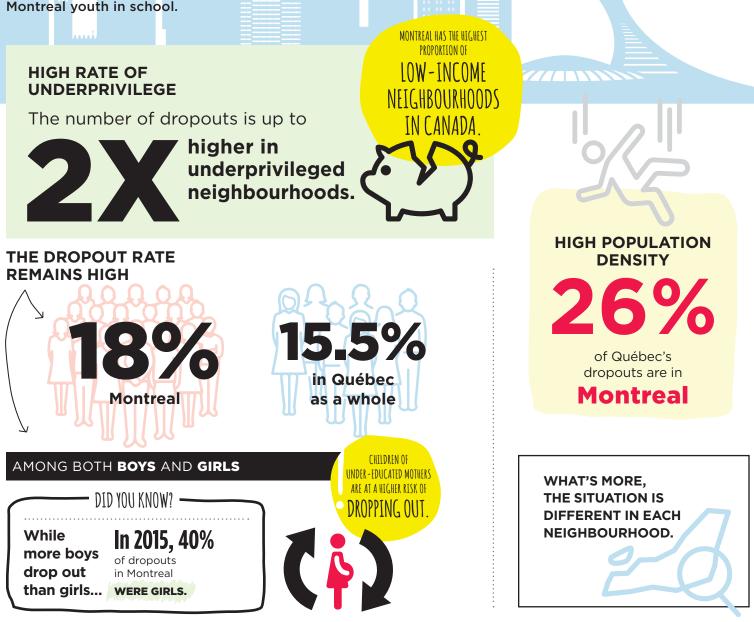
² Latest data available at time of publication.

³ The Policy on Educational Success, launched by the Québec government in 2017, sets separate targets for graduation and for graduation and qualification.

Graduation rate: proportion of young people who earn a secondary school diploma (SSD) or diploma of vocational studies (DVS). Graduation and qualification rate: proportion of young people who earn an SSD or DVS, or who earn a qualification (training certificate for a semiskilled trade or prework training certificate).

MONTREAL-SPECIFIC ISSUES

The following issues must be taken into account when taking action to keep Montreal youth in school.



HIGH NUMBER OF STUDENTS WITH IMMIGRANT BACKGROUNDS

62.7%

of students enrolled in Montreal's public school system have immigrant backgrounds. DID YOU KNOW?

Most immigrant families end up living in low-income neighbourhoods. This puts youth from immigrant families at an even greater risk of dropping out, because it adds several factors to the inherent issues of underprivileged environments, including:

- Not having French as a mother tongue or language at home
- Being significantly behind when entering the school system
- Entering the education system in the middle of high school

Sources: Ministère de l'Éducation et de l'Enseignement supérieur, Diplomation et qualification par commission scolaire au secondaire, 2011 and 2017 editions; Ministère de l'Éducation et de l'Enseignement supérieur, Portrait statistique de l'éducation ét de l'Enseignement supérieur, Portrait statistique de l'éducation et de l'Enseignement supérieur, Direction des statistiques et de l'information décisionnelle, information portal, Charlemagne system, data from November 2010 and November 2010; Réujin Réussir, Taking Effective Action on the Determinants of School Perseverance and Educational Success. Fact sheet 17: Neighbourhood of Residence, 2015; Statistics Canada, 2011 National Household Survey, Comité de gestion de la taxe scolaire de l'Île de Montréal, Jordreid, Guide to the poverty map of families with children under the age of eighteen on the Island of Montreal, 2015; Comité de gestion de la taxe scolaire de l'Île de Montréal, Portrait socioculturel des élèves inscrits dans les écoles publiques de l'éle de Montréal, Portrait socioculturel des élèves issus de l'immingration, 2015.

RRM 2017-2018 YEAR IN REVIEW

THE DROPOUT ISSUE AMONG GIRLS IN MONTREAL

Preventing sexual stereotypes and promoting approaches adapted to girls' realities

on the specifics

related to the

dropout issue among girls

morning seminar

Véronique Dupéré and Isabelle Archambault presented new data on the dropout issue among both girls and boys.



"Persévérer au féminin!" training activities

(offered in partnership with **Relais-femmes**)

1 web post about an inspiring partnership to encourage girls to stay in school

("Les filles aussi décrochent," April 29, 2018, 100 idées pour faire avancer le Québec series)

opinion piece

in La Presse+

See our new address on the back page.

READING AND SCHOOL PERSEVERANCE

Raising awareness of reading for pleasure as a key condition for educational success



1 project implemented in partnership with Bibliothèques de Montréal to develop services adapted to the needs of 16-20-year-olds who are less motivated to read



pour tous, to a

RESEARCH PROJECT

EARLY CHILDHOOD

LITERACY PRACTICES'

INVESTIGATING

"Reading for Pleasure!" training sessions based on the guide Reading for Pleasure! Effective actions to motivate reading in youth aged 10 to 20



the importance of reading (DETAILS ON PAGE 7)

web posts

about inspiring

⁵ Pratigues d'éveil à la lecture et à l'écrit : développement professionnel des éducatrices en service de garde et des intervenants communautaires, a research project conducted in partnership with Université de Sherbrooke, Université du Québec à Montréal, and Une école montréalaise pour tous.



Encouraging school/ business partnerships that promote educational success



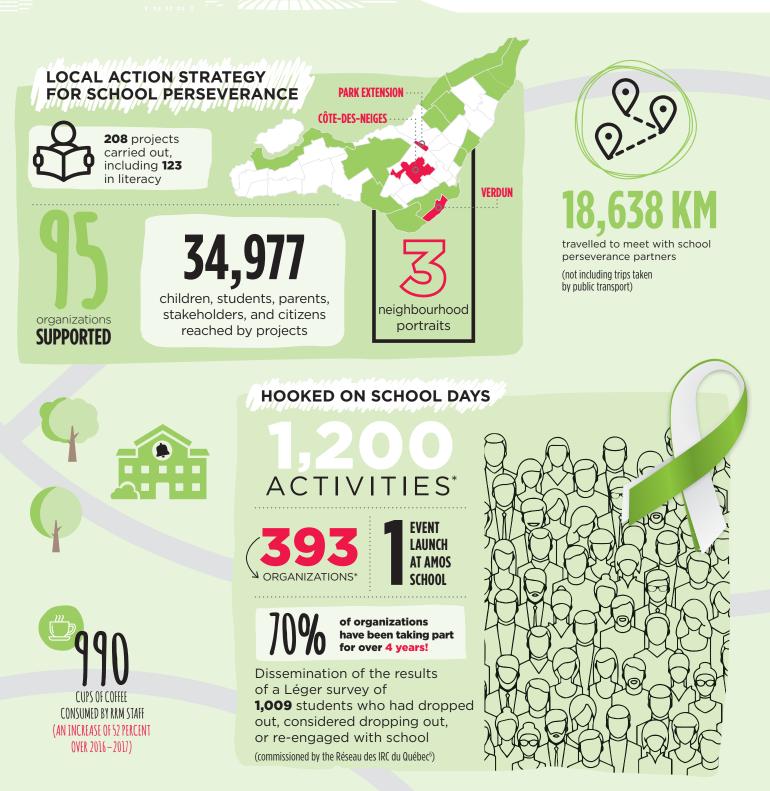
report on the status of school/business analysis of good partnerships partnership practices in Montreal







1 web page to provide information about school/business partnerships



RRM: GETTING MONTREAL MOBILIZED TO PROMOTE SCHOOL PERSEVERANCE

RRM mobilizes key Montreal figures in all sectors to engage in joint action among stakeholders that promotes school perseverance and to implement youth- and family-focused projects.



2 member assemblies

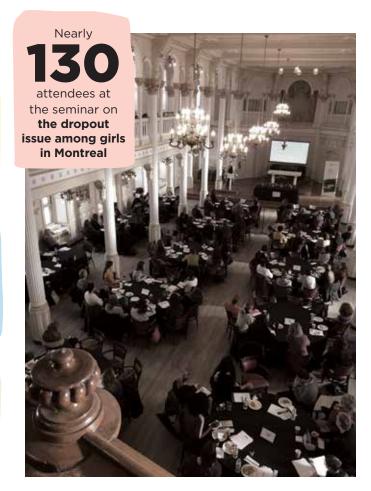
- 7 meetings of the board of trustees
- **3** working sessions on RRM strategic planning

5 INTERNAL COMMITTEES INVOLVING **59** SCHOOL PERSEVERANCE STAKEHOLDERS

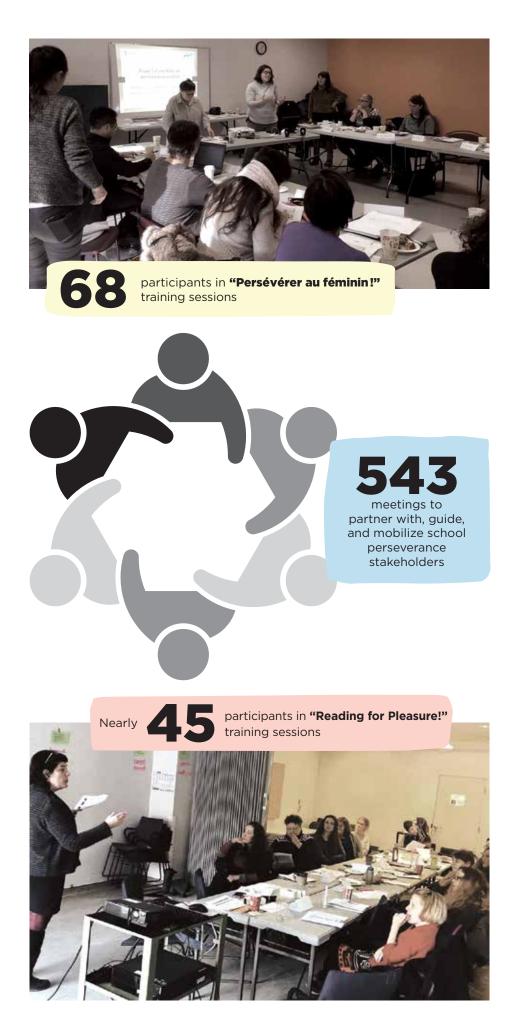
- Regional advisory committee for literacy
- Steering committee for the *Persévérer dans l'égalité*! project
- RRM members mobilization committee
- Business sector mobilization committee
- Working committee on RRM strategic planning



people attended the







RRM SUPPORTS THE THOUGHT PROCESSES OF PARTNERS

EVERY YEAR, OFTEN AT THE REQUEST OF OUR PARTNERS, RRM STAFF SHARE THEIR EXPERTISE THROUGH PRESENTATIONS OR FACILITATE ACTIVITIES THAT ENHANCE STAKEHOLDERS' ABILITY TO TAKE ACTION.

Consultation workshops with youth 12–15 years old

Development and facilitation of the youth consultation component of Montréal's Policy on Children implementation process (Service de la diversité sociale et des sports)

Reading to succeed at school and in life

A seminar at a day of presentations (Journée Lire pour réussir 2017) held by the Union des écrivaines et des écrivains québécois (UNEQ)

School perseverance and local mobilization

Case study at the École nationale d'administration publique entitled "Persévérance scolaire et mobilisation locale"

Reading and educational success

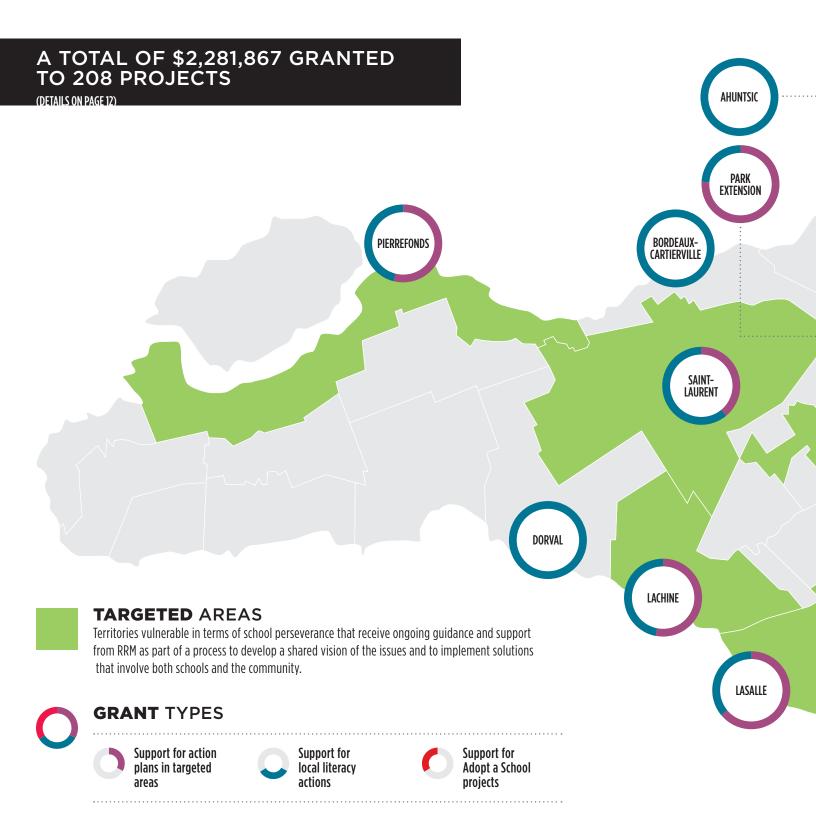
Seminar entitled "Lecture et réussite éducative: un tandem qui interpelle toute la société" at the 2018 Rendez-vous des bibliothèques publiques du Québec

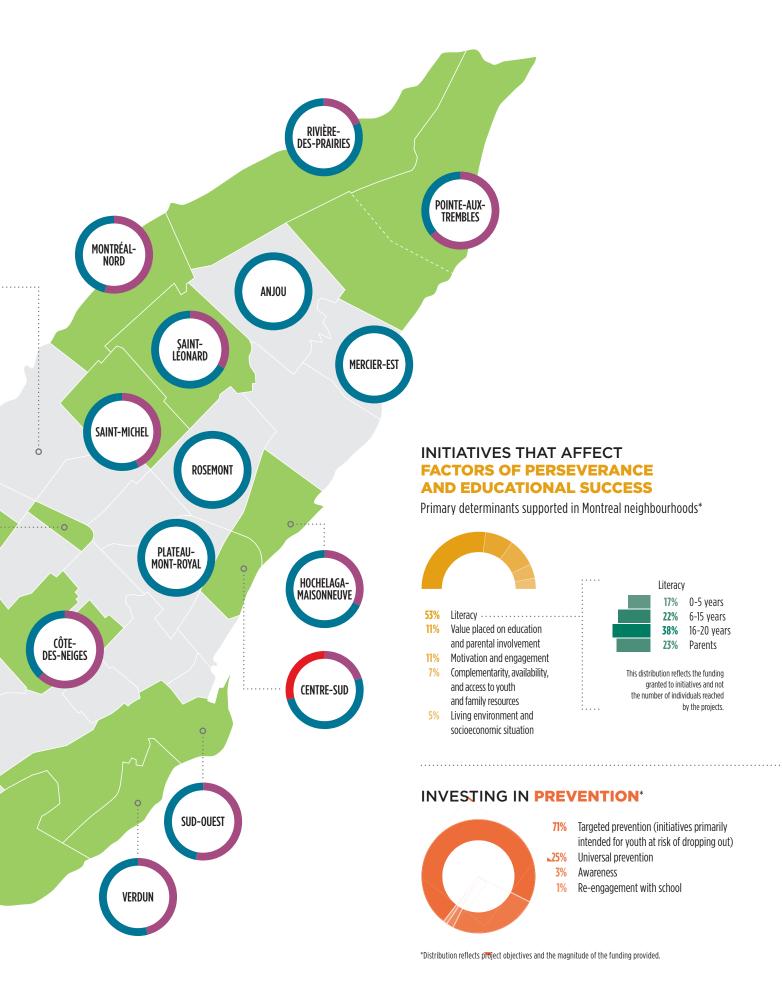
Reading, literacy, and pleasure – ingredients for educational success

Seminar at the Forum sur la littératie de l'est de Montréal (Conseil citoyen en santé de l'est de Montréal)

RRM SUPPORTS ACTION IN THE ISLAND OF MONTREAL'S MOST SENSITIVE AREAS

RRM provides various forms of assistance for local stakeholders, including intensive support in 15 targeted areas.





For more information about the determinants of school perseverance and intervention types: www.reseaureussitemontreal.ca

LOCAL ACTION STRATEGY FOR SCHOOL PERSEVERANCE

COMMUNITY MOBILIZATION AROUND SCHOOLS AND FAMILIES

Below are examples of the many inspiring partnerships between schools and community organizations to encourage educational success among youth in various Montreal neighbourhoods.



DISCOVER READING THROUGH YOUR PASSIONS AT PLACE CARTIER ADULT EDUCATION CENTRE

Experience reading and writing naturally while doing something you love to facilitate learning. **Projects like this help to create a better, more stimulating, and more structured environment for [students] -**

and society as a whole benefits from that.

Myriam Rabbat, Place Cartier

In short, the local action strategy:

Strives to link local realities with priorities set by schools.

Mobilizes multiple partners and organizations around the school to engage in actions jointly with the education sector.

Focuses projects on the needs of vulnerable youth and their families.

Fosters partnerships that promote coordinated action to improve school perseverance and success.



CRÉATIVITÉ EN ACTION PROGRAM AT ANTOINE-DE-SAINT-EXUPÉRY HIGH SCHOOL

Encouraging girls to stay in school by helping them develop a positive self-image and explore their aspirations.

I introduced Isabel to many local stakeholders... and directors of organizations our girls attend. This allowed her to see how the program might better match the realities and needs of our community. Martin Sigouin, Antoine-de-Saint-Exupéry high school

Note: this project did not receive RRM funding.



PARTNERSHIP BETWEEN TOUJOURS ENSEMBLE AND NOTRE-DAME-DE-LOURDES AND LÉVIS-SAUVÉ SCHOOLS

Helping struggling youth by providing school lunches and giving them a chance to grow roots in their community.

The meals are delivered to the school by [Toujours ensemble] facilitators, which gives students an initial contact with the organization and a chance to hear about the services that they may eventually benefit from.

François Millette, Lévis-Sauvé elementary school

Note: this project did not receive RRM funding.

IN 2017-2018, PROJECTS SUPPORTED UNDER THE LOCAL ACTION STRATEGY AFFECTED:



194 schools from five Island of Montreal school boards

140 elementary schools

⁸Students involved in more than one activity are counted several times.

39 high schools

15 adult education centres



- 7,452⁷ children 0-5 years
 - Early stimulation
 - Preparation for kindergarten

²Because reporting on these actions was provided to RRM only in 2018, the totals include those reached by both year-one (2016–2017) and year-two projects (2017–2018) of the literacy measure.

• Emergent literacy

⁹Zones that, according to the 2013 Poverty Map of the Comité de gestion de la taxe scolaire de l'île de Montréal, have a high concentration of underprivilege.

12,396⁷⁻⁸ students

- School-family-community agents
- Extracurricular educational activities
- School transition
- Homework help and tutoring
- · Personalized help for vulnerable youth



14,180⁷ parents

- Parenting skills and practices
- School-family-community agents





949⁷ stakeholders and citizens Capacity for action

- Intervention continuum
- Concerted approach



94.5%⁹

of disadvantaged areas in Montreal



W.O.R.D. PROGRAM AT JAMES LYNG HIGH SCHOOL

Helping youth communicate better, find their voices, and improve their literacy.

By developing strong relationships with adult mentors who believe in them, our students gain confidence and a desire to make their voices heard - at school initially and then in other areas of their lives.

Mikaella Goldsmith, James Lyng High School



RACONTE-MOI TA FAMILLE

Demonstrating that early childhood literacy can be developed anywhere, anytime, and not just in books at school.

The Raconte-moi ta famille facilitator becomes a multiplying agent who transmits that knowledge to parents, educators, and other community stakeholders. Marie-Ève Brunet-Bélanger,

Service des loisirs Angus-Bourbonnière (SLAB)



INTÉGRATION JEUNESSE DU QUÉBEC'S PROJET 16-20 AT GÉDÉON-OUIMET ADULT EDUCATION CENTRE

Providing more support for vulnerable youth enrolled in adult education programs.

We can't be specialists in every field, so we surround ourselves with partners with various specialties, because our young people face a number of barriers to become employable.

Stéphane Richard, Gédéon-Ouimet adult education centre

LOCAL ACTION STRATEGY FOR SCHOOL **PERSEVERANCE: \$2,281,867 GRANTED TO 95 ORGANIZATIONS**

			RÉSEAU RÉUSSITE M	ONTRÉAL GRAN	S		Adoptez
Neighbourhood (and associated school board)		Funds dedicated to school Funds dedicated to perseverance action plans local literacy efforts					^c ne écol ^e
	Targeted area since	Projects for O–20-year-olds in targeted areas	Emergent literacy projects (0–5 years and parents)	Literacy projects for 16–20-year-olds	Literacy projects in targeted areas	Total RRM grants for 2017–2018	Contributions and donations from partners
Ahuntsic			•	•		\$44,311	
Anjou	•••••••		•	••••		\$19,323	
Bordeaux-Cartierville			•			\$26,492	
Centre-Sud (CSDM)	2009	•	•	***************************************	•	\$69,866	•
Côte-des-Neiges (CSDM)	2017	•	•		٠	\$103,988	
Dorval			•	•		\$46,406	
Hochelaga-Maisonneuve (CSDM)	2013	•	•	•	•	\$98,338	
Lachine (CSMB)	2016	•	•		•	\$71,843	
LaSalle (CSMB)	2009	•	•	••••	•	\$127,225	
LaSalle/Lachine/Verdun (LBPSB)	2009	•		•	•	\$189,883	
Mercier-Est			•	••••		\$11,550	
Montréal-Nord (CSPI)	2009	•		•	•	\$163,957	
Montréal-Nord (EMSB)	2009	•				\$37,226	
Park Extension (CSDM)	2017	•	•	••••	•	\$68,781	
Pierrefonds (CSMB)	2009	•	•		•	\$32,762	
Pierrefonds (LBPSB)	2009	•		•	•	\$124,147	
Plateau-Mont-Royal	•••••••••••••••••••••••••••••••••••••••			•		\$20,435	
Pointe-aux-Trembles (CSPI)	2009	•	•		•	\$62,269	
Rivière-des-Prairies (CSPI)	2013	•	•	•	•	\$97,530	
Rosemont	•••••••		•	••••		\$10,034	
Saint-Laurent (CSMB)	2012	•	•	•	٠	\$124,558	
Saint-Léonard (CSPI)	2012	•	•	•	•	\$116,390	
Saint-Michel (CSDM)	2012	•		•	•	\$139,302	
Saint-Michel (EMSB)	2012	•		•••••	•	\$41,890	
Sud-Ouest (CSDM)	2009	•		••••	•	\$119,765	
Sud-Ouest (EMSB)	2009	•		•	٠	\$158,534	
Verdun (CSMB)	2017	•	•	•	•	\$155,062	
2017–2018 TOTAL		\$1,027,095	\$297,968	\$466,878	\$489,926	\$2,281,867 ¹⁰	\$27,900"
FINANCIAL PARTNERS		Ministère de l'Éducation et de l'Enseignement supérieur Ville de Montréal 5 Island of Montreal school boards	Ministère de l'Éduca	ition et de l'Enseign	nement supérieur		Numerous partners from all sectors ¹²

Bold: these 15 areas receive intensive support.

¹⁰Amount granted by RRM. In some cases, the total amount may not yet have been committed by the recipient at the time of publication. ¹¹While the Adopt a School coordinator's salary is paid by Réseau réussite Montréal, many partners contribute donations and services to the projects implemented under this movement. This total represents the financial value of these contributions. ¹²For more information about these partners, see the Adopt a School page on the Faire Montréal website: fairemtl.ca/fr/adoptez-ecole

RÉSEAU RÉUSSITE MONTRÉAL GOVERNANCE



THANK YOU TO OUR 2017-2018 TRUSTEES!

• • • • • • • • • • • • • • • • • • • •	•••••••••••••••••••••••••••••••••••••••			
Chair	Ann Marie Matheson Director General English Montreal School Board			
lst Vice-chair	Robert Gendron Director General Commission scolaire de Montréal			
2nd Vice-chair	Antoine El-Khoury Director General Commission scolaire de la Pointe-de-l'Île			
Treasurer	Yves Picard Executive Director Carrefour jeunesse-emploi de l'Ouest-de-l'Île and Carrefour jeunesse-emploi Marquette (Representative of the Table des Carrefours jeunesse-emploi de l'Île-de-Montréal on the RRM assembly of members)			
Secretary	George Kalimeris National Director, School Perseverance Sector The YMCAs of Québec			
Trustees	Ahmed Benbouzid Director, Development, Metropolitan Diversity Chamber of Commerce of Metropolitan Montreal			
	Carle Bernier-Genest Interim General Director Concertation Montréal			
	Richard Guillemette Assistant Director General Commission scolaire Marguerite-Bourgeoys			
	Until January 2018	Since March 2018		
	Nathalie Gagnon Executive Director Je Réussis	Louis-Philippe Sarrazin Director Perspectives jeunesse		
	(Representatives of the Regroupement des organismes communautaires québécois de lutte au décrochage (ROCLD) on the RRM assembly of members)			
Observer/ Advisor	Tommy Kulczyk Section chief, Commissioner for Children Ville de Montréal			

FINANCIAL POSITION FOR THE FISCAL YEAR ENDING JUNE 30, 2018

To aid in understanding, we have removed amounts related to mandates undertaken in trust by Réseau réussite Montréal.

REVENUE	2018	2017
Provincial grants		
Ministère de l'Éducation et de l'Enseignement supérieur - school perseverance	\$807,146	\$1,603,251
Ministère de l'Éducation et de l'Enseignement supérieur - reading initiative	\$1,114,732	\$412,489
Ministère de l'Éducation et de l'Enseignement supérieur – administration fees	\$105,787	\$66,828
Secrétariat à la condition féminine	\$49,000	- \$
Municipal grants		
Ville de Montréal	\$273,100	\$12,143
Contributions from other organizations		
Fondation Lucie et André Chagnon	\$30,000	- \$
Avenir d'enfants	- \$	- \$
School boards	\$400,000	\$400,000
Revenue from trustees	\$16,698	\$14,125
Sponsorship revenue	- \$	- \$
Other revenue	\$10,996	\$18,486
тот	AL \$2,807,459	\$2,527,322

EXPENDITURES			
Administration		\$271,853	\$228,863
Partnership activities		\$390,426	\$309,010
Development		\$13,988	\$26,278
Awareness campaign		\$77,404	\$55,354
Research and evaluation		\$4,115	\$21,498
Work/school balance		- \$	- \$
Coordination and regional projects - reading initiative		\$206,392	\$66,024
Support for targeted areas		\$1,376,966	\$1,533,787
Support for local projects - reading initiative (emergent literacy and 16-20-year-olds)		\$518,638	\$204,620
Adopt a School		- \$	- \$
Gender equality and school perseverance		\$70,317	\$2,100
Documenting the Montreal reality		\$11,640	\$3,812
	TOTAL	\$2,941,739	\$2,451,346
SURPLUS (SHORTFALL) OF INCOME OVER EXPENDI	TURES	\$(134,280) ¹	\$75,976 ²

¹This deficit was planned by the board of trustees in order to maintain RRM's local investments beyond the end date of the agreements with funding organizations. ²This surplus was planned by the board of trustees in order to maintain RRM's local investments beyond the end date of the governmental agreements.

FINANCIAL PARTNERS

Réseau réussite Montréal was able to engage in its activities in 2017–2018 thanks to support from the five Island of Montreal school boards.

WE ARE GRATEFUL FOR THEIR COMMITMENT AND SUPPORT.



The implementation of Réseau réussite Montréal's 2017–2018 action plan was made possible through funding from the following financial partners. We thank them for their support.



Réseau réussite Montréal's mission is to mobilize all partners in Montreal and serve as a focal point for initiatives that have a positive impact on young people, parents, and other concerned parties, with the objective of increasing school perseverance and success, and reconnecting with school.

> Achieve and surpass the government's high school graduation-rate target for Montreal of 77 percent by 2020.

Support school boards and targeted schools •• in reaching their graduation-rate targets and in implementing their success plans.

Contribute to reducing the vulnerability rate among preschoolers entering school.



Support action in the Island of Montreal's most sensitive areas.

Foster connections among all partners and the community, as well as the cohesion of actions to promote school perseverance and success.

Document, promote, and disseminate information relevant to actions that encourage school perseverance and success.

Enhance partners' ability to take action.

Strengthen prevention strategies for 0-12-year-olds.

Help 13-20-year-olds stay in or reengage with school.

•**Mobilize** local, regional and interregional stakeholders.

Document the Montreal reality and support knowledge transfer.

Promote the value of education.

TARGETS

ORIENTATIONS

MEMBERS

With the support of its **33 REGIONAL MEMBERS**, including the five Island of Montreal school boards, RRM acts as a mobilizing force and a catalyst to engage key figures in Montreal in a united effort. Together, the members work to develop partnership projects aimed at increasing the scope and effect of actions that promote school perseverance, educational success, and reconnection with school.



EDUCATIONAL SECTOR





- Association des enseignantes et enseignants de Montréal (Montreal Teachers Association)
- Association montréalaise des directions d'établissement scolaire (AMDES)
- Association of Montreal School Administrators (Association des cadres scolaires de Montréal)
- Fédération autonome de l'enseignement

HIGHER EDUCATION SECTOR

- McGill University
- Regroupement des collèges du Montréal métropolitain (RCMM)
- Université du Québec à Montréal



Réseau réussite Montréal

4255 Rue Wellington, suite 200 Montreal, QC H4G 1V9 T. 514-286-2346 www.reseaureussitemontreal.ca

COMMUNITY SECTOR

- Institut de coopération pour l'éducation des adultes (ICÉA)
- Regroupement des organismes communautaires québécois de lutte au décrochage scolaire (ROCLD)
- Table des Carrefours jeunesse-emploi de l'Île-de-Montréal
- The YMCAs of Québec

INSTITUTIONAL SECTOR

- Comité de gestion de la taxe scolaire de l'île de Montréal
- Concertation Montréal
- Conseil régional des partenaires du marché du travail
- Direction régionale de santé publique du CIUSSS du Centre-Sud-de-l'Île-de-Montréal (DRSP-CSMTL)
- Emploi-Québec
- Forum jeunesse de l'île de Montréal
- Ministère de l'Éducation et de l'Enseignement supérieur – Une école montréalaise pour tous
- Ministère de la Famille
- Ministère de l'Immigration, de la Diversité et de l'Inclusion
- Service de police de la Ville de Montréal
- Ville de Montréal

BUSINESS SECTOR

- Centraide of Greater Montreal
- Chamber of Commerce of Metropolitan Montreal
- Drakkar & Partners
- Fondation de lutte au décrochage scolaire

GUESTS

- Fonds 1804 pour la persévérance scolaire
- Table de concertation des organismes au service des personnes réfugiées et immigrantes (TCRI)

OBSERVERS

Communauté métropolitaine de Montréal

Except for specifically credited photos on pages 6, 10 and 11, all photographs in this publication are the exclusive property of Réseau réussite Montréal. They were taken for RRM in Montreal schools and community organizations.

Proud partner of Réseau réussite Montréal's 2017–2018 action plan

